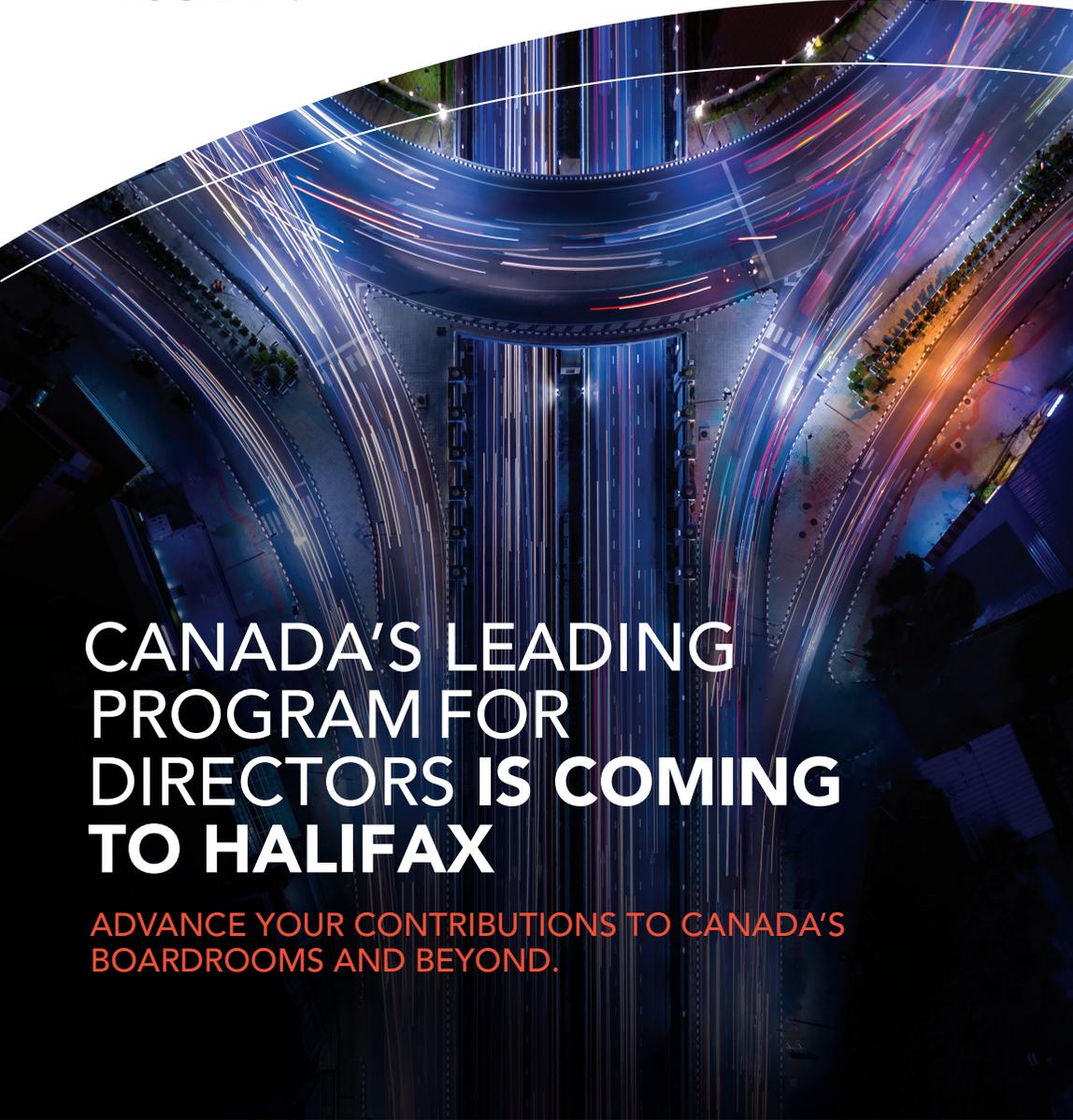


ICD-ROTMAN  
DIRECTORS  
EDUCATION  
PROGRAM.



CANADA'S LEADING  
PROGRAM FOR  
DIRECTORS IS COMING  
TO HALIFAX

ADVANCE YOUR CONTRIBUTIONS TO CANADA'S  
BOARDROOMS AND BEYOND.

*Think beyond  
the boardroom.*

INSTITUTE OF  
CORPORATE  
DIRECTORS



**Rotman**

## CURRICULUM OVERVIEW.

Complemented by some of Canada's most accomplished and highly respected directors-in-residence, this 12-day course is taught by leading governance experts and delivered in four three-day modules. The program offers experiential learning through breakouts and board simulations tailored to meet the unique challenges of directors of public companies, Crown corporations, public institutions and large not-for-profit organizations.

### **MODULE I STRATEGY OVERSIGHT & FORESIGHT**

Module I provides a comprehensive overview of the fundamental board tasks and processes including director legal duties and responsibilities, overseeing strategic decisions, as well as managing group dynamics and decision-making in the boardroom.

### **MODULE II FINANCIAL & STAKEHOLDER OVERSIGHT**

Module II focuses on the board's responsibility to oversee and monitor financial performance, health, and disclosure. Participants take part in group exercises that illustrate how to effectively organize and run audit committees, as well as improve their personal effectiveness in the board meeting context.

### **MODULE III VALUE-ADDED BOARDS & ORGANIZATIONS**

Module III focuses on the board's role in enhancing human performance, including the appointing, evaluation, compensation and renewal of the executive team. This module also examines how to structure boards with the appropriate set of director skills and experiences.

### **MODULE IV RISK MANAGEMENT**

In Module IV, participants integrate their learning across the four modules by employing an enterprise risk management framework that helps directors identify and prioritize the wide range of issues influencing their organizations.

## WHY THE DEP.

- A joint initiative of ICD and Rotman, this comprehensive program offers both a national and local perspective, through leading business schools across Canada.
- With the goal of building competencies deemed necessary to be an effective director in today's challenging world, the DEP provides insight from both an academic and real-world, director lens perspective.
- Course participants benefit from the rich experience of their peers in navigating their role within complex board dynamics.
- Completion of the DEP and success in the ICD led examination process, leads to the highly recognized ICD.D designation, within a one-year timeframe.

### → UPCOMING HALIFAX MODULE DATES

MODULE I	November 27 - 29, 2025
MODULE II	January 15 - 17, 2026
MODULE III	April 23 - 25, 2026
MODULE IV	June 11 - 13, 2026

APPLICATION DEADLINE: **September 26, 2025**

IN PARTNERSHIP WITH:



APPLY ONLINE [ICD.CA/DEP](https://www.icd.ca/dep)

For a personal consultation call 416.593.3349 or email [education@icd.ca](mailto:education@icd.ca).

Application process is now open and is subject to availability. Application deadlines are 4-6 weeks before the class start date. Modules will be in person according to local health and safety guidelines.